

SOLID WASTE OPERATIONS OVERVIEW

Operational Structure

The County's Solid Waste Operations are under direct supervision of the Director of the Department of Public Works and Environmental Services (DPWES). The administration of waste disposal is achieved through the Division of Solid Waste Collection and Recycling and the Division of Solid Waste Disposal and Resource Recovery. The composition of operations includes a County-owned and operated refuse transfer station, an Energy/Resource Recovery Facility (E/RRF), a regional municipal landfill operated by the County, two citizens' disposal facilities, eight drop-off sites for recyclable material, and equipment and facilities for refuse collection, disposal, and recycling operations. Program operations will continue to be accomplished through the two entities consisting of five funds established previously under the special revenue fund structure. The combined expenditures of \$119,593,677 and a staffing level of 320/320.0 SYE positions are required to meet financial and operational requirements for waste collection and disposal programs in FY 2004. The FY 2004 Adopted Budget Plan funding level represents a decrease of \$11,008,066 or 8.4 percent from the *FY 2003 Revised Budget Plan* estimate of \$130,601,743 primarily attributable to FY 2002 carryover of unexpended capital project funding of \$26,210,769 offset by the need for FY 2004 capital project funding of \$14,929,000. Further details can be found within individual narratives immediately following the Solid Waste Operations Overview section.

The Division of Solid Waste Collection and Recycling manages two funds including Fund 108, Leaf Collection, which provides for the collection and disposal of leaves within leaf collection sanitary districts, and Fund 109, Refuse Collection and Recycling Operations, which provides for Fund 109 administration; the collection and disposal of refuse from sanitary districts within the County, County Agency Routes (CAR), and the Solid Waste Reduction and Recycling Centers (SWRRC) program which is recommended for termination at the end of FY 2003; and the overall management and operation of the County's recycling programs. Fund 109 also provides the management and operational control for the Solid Waste General Fund (DSW-GF) Programs for services provided on behalf of the County. The DSW-GF Programs consist of Community Cleanup, Court/Board Directed Cleanups, Evictions, and Health Department Referral operations.

The Division of Solid Waste Disposal and Resource Recovery manages three funds. Fund 110, Refuse Disposal, is responsible for delivering refuse collected throughout Fairfax County to the E/RRF, the Prince William County Facility, or an appropriate debris landfill; transferring yard waste to Prince William Compost Facilities; coordinating the facility use agreement between Fairfax and Prince William counties; and operating the County's Battery, White Goods, and Household Hazardous Waste programs, the Citizens' Disposal Facilities, and brush mulching services. Fund 112, Energy/Resource Recovery Facility, oversees the disposal of Fairfax County and District of Columbia refuse at the E/RRF. Fund 114, I-95 Refuse Disposal, provides management and operational control for the deposit of ash at the I-95 Landfill for all regional participants.

Agency Summary					
Category	FY 2002 Actual	FY 2003 Adopted Budget Plan	FY 2003 Revised Budget Plan	FY 2004 Advertised Budget Plan	FY 2004 Adopted Budget Plan
General Fund Programs	\$74,873	\$74,874	\$74,874	\$78,270	\$78,270
Leaf Collection	1,230,990	1,179,256	1,361,270	1,263,584	1,263,584
Refuse Collection and Recycling Operations	13,803,199	14,381,528	14,765,021	15,360,652	15,326,107
Refuse Disposal	38,093,961	46,578,027	49,221,028	48,177,101	48,130,925
Energy/Resource Recovery Facility (E/RRF)	34,051,811	33,891,795	34,829,751	33,495,093	33,492,024
I-95 Refuse Disposal	5,414,927	5,671,914	30,349,799	21,316,048	21,302,767
Total Expenditures	\$92,669,761	\$101,777,394	\$130,601,743	\$119,690,748	\$119,593,677

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Summary by Operation					
Category	FY 2002 Actual	FY 2003 Adopted Budget Plan	FY 2003 Revised Budget Plan	FY 2004 Advertised Budget Plan	FY 2004 Adopted Budget Plan
Authorized Positions/Staff Years					
Regular	319/ 319	319/ 319	320/ 320	320/ 320	320/ 320
Expenditures:					
Personnel Services	\$15,667,548	\$17,085,429	\$16,852,161	\$17,823,022	\$17,725,951
Operating Expenses	75,148,601	82,917,691	84,292,508	84,558,959	84,558,959
Recovered Costs	(749,168)	(878,956)	(901,509)	(954,733)	(954,733)
Capital Equipment	2,247,794	2,653,230	4,147,814	3,334,500	3,334,500
Capital Projects	354,986	0	26,210,769	14,929,000	14,929,000
Total Expenditures¹	\$92,669,761	\$101,777,394	\$130,601,743	\$119,690,748	\$119,593,677

¹ It should be noted that total expenditures represent the operating requirement of five separate and independent Solid Waste funds. The expenditures also include funding required to support four programs administered by Solid Waste Operations on behalf of the General Fund. Each program or fund operation provides a specific service to County citizens, other Solid Waste funds, or both. As a result of the Solid Waste intra and inter-agency billings structure for services provided, revenues and expenditures may flow through more than one fund.

FY 2004 Funding Changes

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse United States Supreme Court decision in 1994 on solid waste flow control as well as the development of several large landfills within Virginia and in neighboring states that has created tremendous competitive price pressure on the operation of the County's refuse disposal system. With the fixed costs required to support the debt service on the E/RRF and the minimum operating costs required to process the Guaranteed Annual Tonnage (GAT), the Division of Solid Waste has had limited options available to reduce costs or build an additional revenue base. Thus, while private waste management firms have developed privately owned disposal sites downstate which are able to charge as little as one third to one half the per-ton disposal rate required to support the E/RRF, the County has continued existing programs and operated at a deficit.

In FY 2004, a General Fund transfer of \$1,800,000 is required to fund the operating deficit for Fund 110, Refuse Disposal, a reduction of \$1,639,291 or 47.7 percent from the FY 2003 Adopted Budget Plan amount of \$3,439,291. The reduction in the transfer is primarily a result of increased waste tonnages and the FY 2003 increase in the negotiated contracted disposal rate from \$37.95 per ton to \$39.95 per ton. The \$39.95 rate is planned to continue in FY 2004. Also in FY 2004, fees are being increased for the Citizens Disposal Facilities from \$45 per ton to \$55 per ton to make this program more self-supporting. This program costs approximately \$57 per ton to operate. The FY 2004 General Fund support for the Solid Waste system is primarily dependent on a number of strategic variables/decisions. These include the anticipated amount of waste, the contracted disposal rate that the competitive waste disposal market will support, funding and maintaining various reserves in both Fund 110 and Fund 112, Energy/Resource Recovery Facility (E/RRF), and planning for the anticipated \$4.5 million revenue reduction in the Dominion Virginia Power energy contract impacting Fund 112, E/RRF in late FY 2005 (two months) and FY 2006 (full year).

Fund 112, Energy/Resource Recovery Facility (E/RRF), revenue receipts are derived from fees charged for refuse incineration, which are directly tied to incinerator operations support requirements. The Disposal Rate is being maintained at the \$30 per ton rate, thereby generating revenue of \$33,599,224. Per the contract negotiated with Covanta in 1987, credits derived from the sale of energy to Dominion Power are scheduled to begin decreasing in FY 2005. It is estimated that revenue from the Dominion Virginia Power contract will decrease by approximately \$4.5 million per year at the end of FY 2005, thereby increasing the cost of the Covanta contract by \$4.5 million. In order to prepare for the impact of this expected decrease in revenue, a multi-year plan of incremental rate increases was begun in FY 2003 with an increase from \$28/ton to \$30/ton. Additional rate increases of approximately \$2.00 per ton are anticipated in FY 2005 and FY 2006 to absorb the decrease and maintain Fund 112 Reserves near current levels.

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It should be noted that our changing economic situation may impact citizen waste generation behavior and it may influence waste haulers in the selection of waste disposal alternatives. These two funds will be carefully monitored and adjustments recommended as necessary at appropriate quarterly reviews.

The SWRRC program operates on a user fee basis in which program participants purchase a permit which entitles the holder to use the disposal and recycling facilities at two SWRRC sites located in Great Falls and McLean. The services provided to SWRRC customers are provided by staff and equipment paid for by Fund 109, Refuse Collection and Recycling Operations.

In FY 2003 rates were raised from \$195 to \$225 and cost reductions were made in staff and hours at the two sites. The \$225 rate assumed the participation of 820 full-year customers. As of January 21, 2003, there were only 780 full year customers. The number of customers using this service has been declining each year since FY 1997 when there were 1,593 participants. SWRRC program participation and costs have been carefully monitored by Refuse Collection and Recycling Operations staff. For FY 2003, it is projected that the SWRRC program will have a deficit of approximately \$9,622 due primarily to the declining customer base. A General Fund Transfer to fund this deficit was included in the *FY 2003 Third Quarter Review*.

In order to avoid further subsidy of the SWRRC program, in the FY 2004 Adopted Budget Plan, the SWRRC program will be terminated effective June 28, 2003 (last Saturday of operations). It should be noted that an estimated fee of \$255 would have been necessary to continue to provide this service assuming a full-year customer base of 785 customers. This would have been an increase of \$30.00 or 13.3 percent over the FY 2003 fee of \$225. However, as the FY 2003 full time customer base was only 780 customers, the 785 customer estimate was considered too optimistic given the past history of customer declines when rates are increased. Historically, the program has experienced an average decline of 17 percent in the customer base when a rate increase is implemented. Assuming a 17 percent decline in the full-year customer base of 780 results in a customer base of 647 and a fee requirement of approximately \$311 per customer. It should be noted that the agency explored several alternatives; close the McLean site, close both sites and find one new centrally located site; however, all of the alternatives considered involved decreased services and required increasing fees beyond FY 2003 levels due to anticipated declines in the customer base.

There are no significant funding changes in the other Solid Waste programs and funds. Details of funds and programs are as follows:

Operational Overview

The following summarizes the various programs within the Solid Waste Operations. For more detailed information on the operational aspect of the various programs, see the narratives of individual funds which immediately follow the Solid Waste Overview.

SOLID WASTE GENERAL FUND PROGRAMS

The Division of Solid Waste Refuse Collection and Recycling currently operates four programs on behalf of the General Fund. These programs provide for the collection of refuse that presents a hazard to the health, safety, and welfare of County citizens. They include the Health Department Referral Program, the Community Cleanup Program, the Court/Board Directed Cleanup Program and the Evictions Program. Fund 109, Refuse Collection and Recycling Operations, provides the equipment and personnel resources for the DSW-GF Programs and bills the General Fund for providing cleanup services. The cost of refuse disposal to General Fund programs is the negotiated contract fee, as paid to Fund 110, Refuse Disposal.

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The overall cost to the General Fund is reduced by the amount of cleanup fees recovered from property owners for cleanup work performed on their property at the direction of the Health Department, and from fees recovered through Court-Directed Cleanups. These are the only activities under the Solid Waste General Fund programs for which costs are recovered. The following discussions briefly describe the four activities of the General Fund programs for FY 2004:

◆ **Community Cleanup Program**

Equipment and personnel from Fund 109, Refuse Collection and Recycling Operations, are provided to communities and civic organizations that request collection and cleanup support. Communities and organizations that petition and qualify for cleanup services under the guidelines of this program are issued special permits which allow the pick-up and hauling of refuse to disposal facilities without charge. They are eligible to receive a permit twice a year. It is estimated that 92 permits will be issued for cleanups in FY 2004.

◆ **Health Department Referral Program**

The County Health Department solicits the Department of Public Works and Environmental Services (DPWES) to remove refuse from properties that present a hazard to the health, safety, and welfare of County citizens. After a work order is received, refuse collection personnel collect and dispose of the refuse. These operations vary in scope from small cleanups requiring limited personnel and equipment to larger operations requiring various pieces of equipment and a greater number of personnel. Costs for providing cleanup services under this program are recovered from property owners who are billed for cleanup of their property. The fees recovered are returned to the General Fund.

◆ **Evictions Program**

At the request of the Sheriff's Department, refuse collection equipment and personnel are used to collect and dispose of materials left by evicted tenants. Disposal service is requested 24 hours after the eviction if the evicted tenant has not reclaimed the materials within that time frame. All costs for providing collection and disposal services are billed to the General Fund.

◆ **Court/Board Directed Cleanup Program**

As an agency of the Department of Public Works and Environmental Services (DPWES), the Division of Solid Waste Refuse Collection and Recycling is frequently directed by the Fairfax County Circuit Court to remove refuse from properties that are in violation of County zoning ordinances. Additionally, in response to citizen complaints or requests to cleanup neighborhood blight, the Division may be directed to provide special cleanups by the Board of Supervisors. The population growth in the County in recent years has resulted in these activities becoming more common. Beginning in FY 2001, this Program cost became a separate budget element of the DSW-GF Programs which allows the division to budget for and track these expenditures by themselves. The fees recovered from Court/Board Directed Cleanups are returned to the General Fund.

FUND 108, LEAF COLLECTION

Fund 108, Leaf Collection, is responsible for the collection of leaves within Fairfax County's leaf collection districts. It is anticipated that in FY 2004, Fund 108 will provide collection service to approximately 19,435 household units within 26 approved leaf districts on three different occasions. It is anticipated that some of the leaves collected by Fund 108 in FY 2004 will be mulched and provided to County citizens. Some will be transported to composting facilities in Prince William County as part of a facility use agreement between Prince William and Fairfax Counties, or to other private yard waste facilities. Fund 108 pays Fund 110, Refuse Disposal, for the composting and transportation of leaves. Revenue is derived from a levy charged to homeowners within leaf collection districts. The levy charged is \$0.01 per \$100 of assessed real estate value.

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FUND 109, REFUSE COLLECTION AND RECYCLING OPERATIONS

FY 2004 program operations consist of:

◆ **Administration of Division Operations**

Administration of Division Operations provides for the overall management, administration and technical support functions for all of the funds that comprise the Division of Solid Waste Collection and Recycling.

◆ **Operational Support**

Operational Support staff provide supervision and technical support for all refuse collection activities within Fairfax County including: Residential and General Collection routes (R&G), County Agency Routes (CAR), Leaf Collection, General Fund programs, and brush and special collections.

◆ **Residential and General Collection**

Residential and General Collection (R&G) is responsible for the collection of refuse from household units within Fairfax County's approved sanitary districts. For FY 2004, it is estimated that 40,500 household units will be served in 66 sanitary districts. R&G also coordinates the curbside recycling collection operations. The cost of refuse disposal to R&G is the negotiated contract fee in FY 2004, as paid to Fund 110, Refuse Disposal. Revenue to support operations is derived from the refuse collection fee, which will remain at the current annual rate of \$210 per household.

The approximately 40,509 household units to be served within the approved sanitary districts represent approximately 10.8 percent of the projected 375,335 household units within Fairfax County in FY 2004.

◆ **County Agency Routes**

County Agency Routes (CAR) is responsible for the collection of refuse from County agencies and a small number of organizations associated with County agencies. The cost of refuse disposal to CAR is the negotiated contract fee, which is paid to Fund 110, Refuse Disposal. Revenue is derived from billings to County agencies based on the cubic yard capacity of the containers assigned to individual agencies. The cost per cubic yard is formula-driven, and is based on fiscal year operating requirements. For FY 2004, the calculated rate is \$4.10 per cubic yard, an increase of \$0.12 over the FY 2003 Adopted Budget Plan rate of \$3.98 per cubic yard. In FY 2004, the number of cubic yards collected on CAR is projected to be 265,128 cubic yards.

◆ **Recycling Operations**

Recycling Operations is responsible for providing the overall management (administrative and operational coordination) of solid waste reduction and recycling programs that are required by the County, and for developing plans for future recycling programs and waste reduction systems. The goal for FY 2004 is to maintain the recycling rate in the municipal solid waste stream at or above the State of Virginia mandated goal of 25 percent. Revenue is generated from the sale of recyclable materials (aluminum cans, newspaper, cardboard, glass, and scrap metal) which serves to partially offset expenditure requirements. In addition, revenue (program support) is received from Fund 110, Refuse Disposal, through billings by Fund 109 for administration and coordination of recycling operations on behalf of Fund 110. In FY 2004, it is estimated that \$1,130,253 will be required from Fund 110 to support recycling operations.

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FUND 110, REFUSE DISPOSAL

Fund 110, Refuse Disposal has the primary responsibility for channeling refuse collected throughout Fairfax County to either the Energy/Resource Recovery Facility (E/RRF), a private debris landfill, or to a Prince William County Facility, as well as channeling yard debris to composting facilities. If refuse is non-burnable, it will either be directed to and disposed of at the Prince William County Landfill through the Facility Use Agreement or at a private debris landfill.

Revenue to support refuse disposal operations is derived from fees collected from private haulers who service Fairfax County; from Fund 108, Leaf Collection; Fund 109, Refuse Collection and Recycling Operations; and the Citizens' Disposal Facilities. The disposal charge helps support operations of the transfer station and administration of the County's disposal system. Fund 110 is also charged by the Fund 112 to incinerate the County's waste. The current fee structure within Fund 110 will not fully support these expenses in FY 2004.

FY 2004 Operating Shortfall

In FY 2004, a General Fund transfer of \$1,800,000 is required to fund the operating deficit for Fund 110, Refuse Disposal, a reduction of \$1,639,291 or 47.7 percent from the FY 2003 Adopted Budget Plan amount of \$3,439,291.

The County's solid waste disposal program has come under significant financial pressure due to a number of factors, most notably the adverse 1994 United States Supreme Court decision affecting solid waste flow control as well as the development of several large landfills within Virginia and in neighboring states. In FY 1999, the County established and implemented a two-year contractual disposal fee that reduced the disposal rate charged by Fund 110, Refuse Disposal from the system fee of \$45 per ton to a negotiated contract fee of \$34 per ton. This rate was made available only to collection haulers who signed a two-year agreement to deliver all or an agreed amount of their disposal tonnages to County facilities. The change in the contractual disposal rate was made to stem the migration of waste tonnages out of the County so as to continue to satisfy the annual contractual delivery of 930,750 tons to the E/RRF. In FY 2001, the negotiated contract fee was \$36 per ton. This negotiated contract rate was increased to \$37.95 per ton in FY 2002 and was increased to \$39.95 for FY 2003 and FY 2004.

In addition to discounted contract fees that reduce revenues, there are specific programs within the entire scope of the County's disposal operations that do not fully recover costs and must be subsidized. These programs include the County's Recycling Program, the Household Hazardous Waste Program, and the Code Enforcement Program. The net cost of these programs is \$2.4 million in FY 2004.

Due to the fixed costs required to support debt service for the E/RRF and the minimum operating costs required to process the Guaranteed Annual Tonnage (GAT), the Division of Solid Waste has had limited options available to reduce costs or build an additional revenue base. During this time, private waste management firms have developed privately owned downstate disposal sites which are able to charge as little as one third to one half the per-ton disposal rate required by the County to support the E/RRF and those programs that serve community responsibilities. These steps by private haulers have led to the diversion of needed waste tonnages to less expensive alternatives. A combination of competitive pricing requirements, the continued migration of refuse from the County's waste stream, and the need to maintain tonnage levels at the E/RRF, has necessitated contracted disposal rates in Fund 110 to be set at levels that do not support operational requirements. Available reserves have been utilized and capital expenditures deferred so that the disposal rate could be maintained at a competitive level.

The discounted contracted disposal rate has proven to be effective in retaining the disposal tonnage level within the County's waste stream. However, by maintaining a discounted rate, program costs have exceeded revenues. These shortfalls were absorbed from the fund balance, which was depleted in FY 2000. To support the operating shortfall in FY 2001, \$5.5 million was transferred to Fund 110 from the

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Rate Stabilization Reserve in Fund 112, E/RRF. The FY 2002 General Fund Transfer was \$5.5 million. In FY 2003 a transfer of \$3.4 million was made from the General Fund to cover the operating deficit, including a portion, but not all, of the equipment replacement reserve requirements. Based on the improved financial health of Fund 110, a General Fund Transfer of \$1.8 million is included in the FY 2004 Adopted Budget Plan which is a decrease of \$1.6 million from the FY 2003 transfer amount of \$3.4 million. A variety of factors have contributed to the improved financial health of this fund. Staff have closely monitored expenditures and have made reductions where possible. The discounted contractual disposal rate has increased from \$37.95 in FY 2002 to \$39.95 in FY 2003 and FY 2004. In order to make the Citizens Disposal Facilities more self-supporting, fees are being increased in FY 2004 from \$45.00 per ton to \$55.00 per ton. It should be noted that staff estimates the Citizens Disposal Facilities cost approximately \$57.00 per ton to operate.

Long-Term Strategy

The Division of Solid Waste continues to consider many options to address the County's refuse disposal system income requirements on a long-term basis. A review of the most expedient options indicated that these would either be inequitable or too costly to implement. Therefore, direct General Fund support for the operating deficit is recommended in the short term as the most effective and equitable means of supporting the refuse disposal operation until a longer-term solution is found.

The Division of Solid Waste will address strategic alternatives such as waste stream control and funding alternatives, to identify more permanent solutions towards guaranteeing a stable source of revenue required to support the solid waste system during changing market conditions. Legal constraints, however, will severely restrict most available options.

FUND 112, ENERGY/RESOURCE RECOVERY FACILITY (E/RRF)

Fund 112, Energy/Resource Recovery Facility (E/RRF) is responsible for the incineration of refuse collected in Fairfax County, a portion of refuse collected in the District of Columbia (DC), refuse collected through Supplemental and Spot Market operations, and refuse from Prince William County under a facility use agreement with the County. Disposal expenditures are included in the calculation of the payment made to Covanta Fairfax, the facility operator, for the overall operation of the facility. In FY 2004, the payment to Covanta Fairfax is estimated to be \$31.0 million based on refuse tonnage estimates of 1,070,000 tons. This is a formula-driven payment which factors in different variables, including credits derived from the sale of energy to Virginia Power, plant operating costs, bond retirement payments, and the cost of depositing ash residue in the I-95 Landfill. Revenue receipts are derived from fees charged for refuse incineration, which are directly tied to incinerator operations support requirements. In FY 2004 tipping fee of \$30 per ton is no change from the FY 2003 fee and is expected to generate \$33,599,224 in revenue.

Fund 112, Energy/Resource Recovery Facility (E/RRF), revenue receipts are derived from fees charged for refuse incineration, which are directly tied to incinerator operations support requirements. It is estimated that the FY 2005 revenue from the Dominion Virginia Power contract will decrease by approximately \$4.5 million, thereby increasing the cost of the Covanta contract by \$4.5 million. In order to prepare for the impact of this expected decrease in revenue, a 5-year plan of incremental rate increases from \$28/ton in FY 2002 to \$34/ton by FY 2006 is anticipated to absorb the decrease and maintain Fund 112 Reserves near current levels.

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FUND 114, I-95 REFUSE DISPOSAL

Fund 114, I-95 Refuse Disposal has the overall responsibility for operating the I-95 Landfill, which is a multi-jurisdictional refuse deposit site dedicated to the disposal of ash generated by the County's Energy/Resource Recovery Facility (E/RRF) and the Alexandria/Arlington incinerator. Revenue is primarily derived from the landfill tip fee paid by E/RRF and participating jurisdictions. The expenditure requirements for Fund 114 include operating expenses necessary to maintain efficient disposal operations; funding for various projects required to meet local, State, and Federal mandates; and expenditures related to landfill closure requirements. As a consequence of early planning, funding for landfill closure requirements was established in FY 1996, prior to closing the I-95 Landfill to municipal solid waste (MSW). Significant fund balances grew over the years from interest earnings on the reserve balances. In FY 2001, the Technical Review Committee recognized that reserves could be maintained and operating needs met despite a recommended decrease of \$2.50 in the ash disposal rate, from \$14 to \$11.50 per ton. The proposed rate was implemented in FY 2001 and will be continued in FY 2004.

OPERATIONAL FEE STRUCTURE

Solid Waste Operations FY 2004 Fee Structure¹

	Fund 108, Leaf Collection	Fund 109, Refuse Collection and Recycling Operations	Fund 110, Refuse Disposal	Fund 112, E/RRF	Fund 114, I-95 Refuse Disposal
FY 2004 Fee	\$0.01/\$100 Assessed Property Value	\$210 Curbside SWRRC Program Discontinued	\$45/Ton, System Fee \$39.95 Negotiated Contract/Discount \$55/Ton, Citizens Disposal Facilities	\$30/Ton	\$11.50/Ton
FY 2003 Fee	\$0.01/\$100 Assessed Property Value	\$210 Curbside \$225 SWRRC	\$45/Ton, System Fee \$39.95 Negotiated Contract/Discount \$45/Ton, Citizens Disposal Facilities	\$30/Ton	\$11.50/Ton
Who Pays	Leaf District Residents	Sanitary District Residents SWRCC users	Private Collectors, Citizens and County Agencies through Fund 109	The County through Fund 110	E/RRF, Fund 110, and Participating Jurisdictions

¹ There are numerous special rates that have been negotiated and implemented as the need has risen which are not reflected in the structure above. Examples include varying miscellaneous charges for yard debris (brush, grass, and leaves), tires, and others.

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